Government of
Saskatchewan

For the Fiscal Year
Ending March 31, 1986

Saskatchewan Supply and Services

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Letters of Transmittal

Regina, Saskatchewan
November 1, 1986

The Honourable Frederick W. Johnson
Lieutenant Governor of Saskatchewan

Sir:

I have the honour to present herewith the Annual Report of Saskatchewan Supply and Services for the fiscal year ending March 31, 1986.

Respectfully Submitted,

Graham Taylor
Minister of Supply and Services

Regina, Saskatchewan
November 1, 1986

The Honourable Graham Taylor
Minister of Supply and Services

Sir:

I have the honour to present herewith the Annual Report of Saskatchewan Supply and Services for the fiscal year ending March 31, 1986.

Respectfully Submitted,

Otto Cutts
Deputy Minister of Supply and Services

Mission Statement

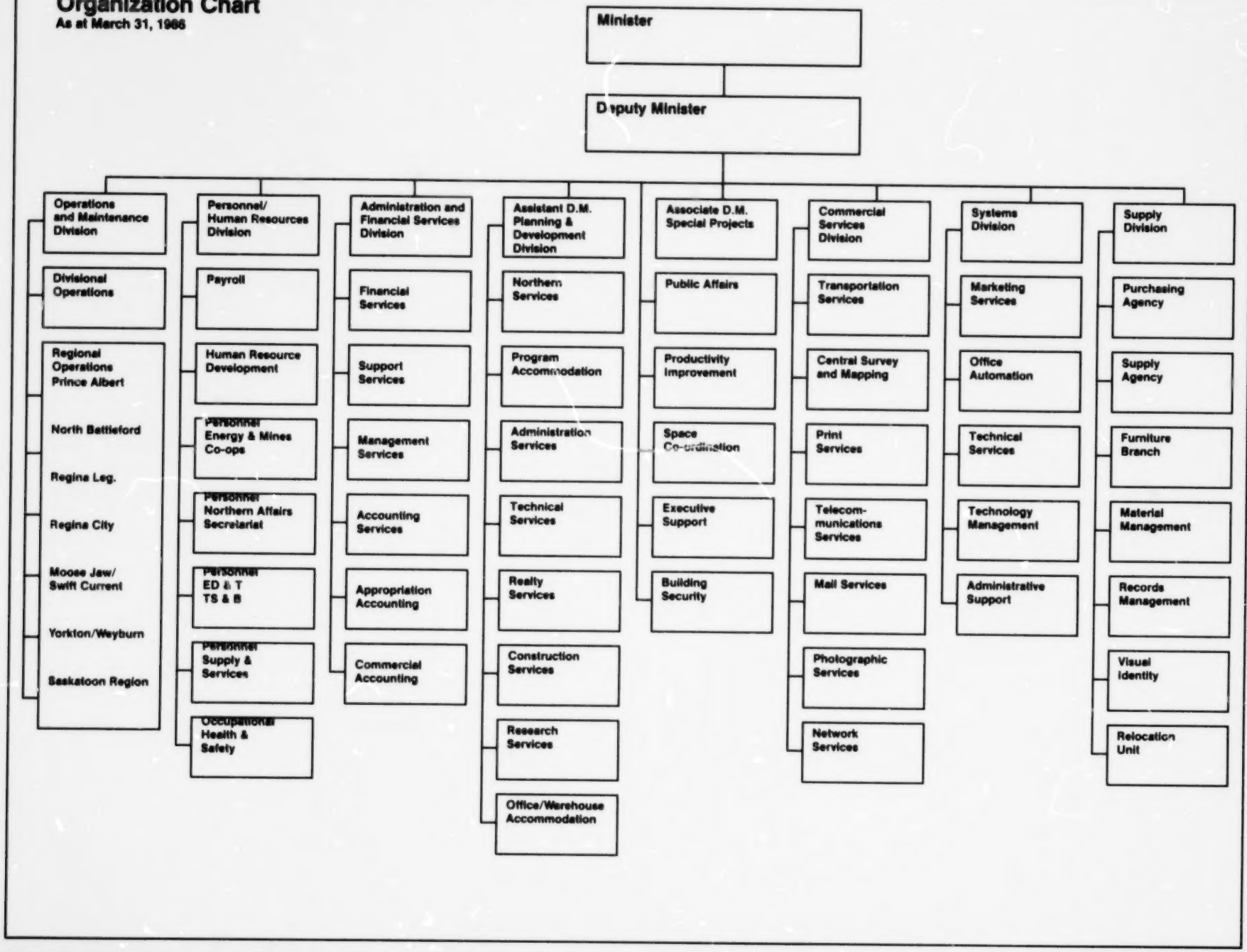
To be a responsive government department that efficiently and effectively manages the supply of goods and services to public agencies through established government policy to the benefit of government operations and ultimate benefit to the taxpayers of Saskatchewan.

Objectives

- Provide a high level of customer satisfaction to government program departments and agencies and to the private sector through effective dialogue and delivery of services.
- Provide a leadership and advisory role to the Minister in the formulation and assessment of policy.
- Promote the economic development of Saskatchewan by providing the opportunity for private sector involvement in supplying goods and services to public agencies.
- Recruit, develop and maintain a competent professional results-oriented departmental staff.
- Achieve and maintain a positive image of the Department and ultimately of the Minister.
- Provide right product/service at right time in right place at right price.
- Ensure value for money.

Organization Chart

As at March 31, 1986



Message from the Deputy Minister

Saskatchewan Supply and Services is a people oriented department. Our Customers include individuals from both the public and private sectors, and run the gamut from word processor operators to heavy equipment manufacturers. Yet despite their differences in occupation or service requirements, our customers demand and deserve the best quality of service we can offer.

If Supply and Services is to deliver quality service and remain accountable to taxpayers, we must strive for excellence in even the smallest of our tasks. Our commitment to excellence is characterized by six elements. First is the need to be pro-active in providing service to our clients. Second is working effectively by following through on customer requests, plans or comments. The third element involves communicating openly through prompt responses and "up front" answers. Element number four is the necessity of professionalism in dealings with our clients. The fifth and sixth elements of leadership and example setting depend on everyone within the organization contributing to the very best of their abilities.

Pro-active. Effective. Open communication. Professionalism. Leadership. Example setting. P E O P L E . . that's the basis of our commitment to the people of Saskatchewan.

1985/86 has been a year of excellence for our province. Planning and construction of the Saskatchewan pavilion at Expo has produced an exhibition of which we can all be proud. Supply and Services was involved in the initial consultative stage of the pavilion, and we feel honoured to have had the opportunity to make even a small contribution.

Closer to home, Supply and Services hosted a Suppliers' Seminar in Prince Albert for companies involved in the construction of the Northern Institute of Technology. When completed, the institute will be among the best of its kind in North America. The new $1.3 million Cypress Hills Leisure Pool was opened, and construction began on the Wolseley Lakeside Nursing home and a Level 4 Care Home in Saskatoon.

Otto Cutts
Deputy Minister

Within the department we continued to implement programs which will assist us in providing an ever-increasing quality of service to our clients.

Excellence is the product of ordinary people, doing ordinary jobs, with extraordinary effort. I feel this annual report reflects Supply and Services' progress toward an excellence in service, effectiveness in all our undertakings and economy in delivery.

Otto Cutts
Deputy Minister
Saskatchewan Supply and Services

Administration and Financial Services Division
A Centralized Approach for Better Results

Providing support functions for the department is the key responsibility of this division. Financial accounting, clerical support, communications/public affairs and productivity improvement services make up its portfolio of duties. Centralized delivery of these services allows other divisions to focus on client needs rather than administrative tasks.

Comprehensive Financial Services

The Financial Services Branch assists the department in meeting its goals. A fresh approach to the traditional areas of budget co-ordination and fiscal forecasting is a hallmark of the Branch's operations.

Professional Accounting Services

The accounting function continues to underscore the activities of Supply and Services. In addition to determining the financial feasibility of programs and projects, the Accounting Services Branch processes payments and administers the revenue collection system.

A Focused Administrative Support System

Centralization of administrative support services ensures sensitivity to the supply and demand factors for many of the department's service requirements. These include mail services, word processing, vehicle co-ordination, clerical support and many others. Efficiency and economy are two objectives in all the branch's activities.

A Communications Link

The Public Affairs Branch of the division is an internal and external communications channel for the department. It offers an assortment of programs ranging from the internal newsletter to seminars for contractors doing business with government. As well, the branch is responsible for media relations, advertising, corporate communications and print materials produced by the department.

An Emphasis on Productivity

In 1985/86 the Productivity Improvement Branch became direct staff to the Deputy Minister. This move reflects the department's commitment to excellence at the highest levels of management. Branch staff contribute to the department's success through strategic, program and individual work plans. Support is offered to all levels of staff and management in order that the entire department functions as effectively as possible. The branch is also responsible for the management of the Directors', Employees' and Managers' Advisory Councils.

Shirley Raab
Executive Director

1985/86 Highlights

- An on-going review of the division's functions continued to increase productivity and cost benefits.
- Continued advancement in the use of computer technology resulted in improved client service.
- Establishing three department councils increased cost-saving initiatives, productivity and communications throughout Supply and Services.

Commercial Services Division
Effectively Delivering Essential Services

This division is the hub of many services essential to government operation. Through centralization, government services can be concentrated and economies of scale realized. Commercial Services is proud of its commitment to excellence in service and strives to achieve excellence in all of its undertakings.

Improving Telecommunications Services

Integrating telecommunications equipment throughout government is a priority of the Telecommunications Services Branch. During the past year new telecommunications switching systems were implemented in North Battleford, Moose Jaw and Nipawin. Long range plans call for similar systems to be installed in several other major Saskatchewan centres.

The branch also co-ordinates the publication of the Provincial Government Directory and the blue pages contained in the SaskTel Directory.

A Data Communications Network

The Network Services Branch of the division is responsible for the design, development, implementation and management of a province-wide data communications network. The branch provides centralized, cost-effective communications services to public agencies. Where possible, facilities are consolidated, making it possible to deliver better service at a lower cost. The branch continues to work toward an integrated data/voice communications network for all public agencies in the province.

More Than Mail Delivery

The division's Mail Services Branch manages both the government's postage budget and mail service. An extensive inter-office mail network provides sorting, processing and delivery services in eleven provincial centres. Approximately 22 million pieces of mail are handled annually.

Printing and Duplication Services

The Print Services Branch supplies government with quick print and centralized photo-copying services. Duplication of expensive equipment is thereby eliminated and cost-savings realized. The branch also produces the Saskatchewan Gazette and other statutory publications.

A Picture's Worth a Thousand Words

Whether used in newsletters, brochures, posters, displays or slide productions, photographs are a valuable communication tool. The Photographic Services Agency provides a quality photographic service to government at a reasonable cost. It maintains a central photographic library available to all government departments. Commercial photographers and laboratories throughout the province assist the agency in meeting its clients' demands.

Ian Laidlaw
Executive Director

Putting Saskatchewan on the Map

The Central Survey and Mapping Agency is responsible for integrating all survey, mapping and land information into a province-wide system. The system provides a bank of information used for a variety of purposes by client departments. The agency continues to provide mapping and surveying programs and serves as a distribution centre for maps, photos and survey information.

1985/86 Highlights

- 58,000 reprints were supplied to government departments for use in promoting and explaining their programs, and to enhance publications.
- Vehicle pools, most of which are operated on private sector contract, were established in 10 major centres.
- The Air Ambulance service was upgraded by providing a fast, pressurized, turbo-prop aircraft.
- Over 13,000 user requests were processed by the Map and Photo Distribution Centre.
- Plans are underway for supplementing the fire suppression fleet with four Canadair CL215 water bombers. These aircraft are to be obtained through a cost-sharing program with the Federal Government.

Operations and Maintenance Division
Maintenance Programs That Save Dollars

The Operations and Maintenance Division is a province-wide service network that maintains, operates, and renovates government owned or leased buildings. Client satisfaction is a priority of the division. Staff plan and respond to all aspects of building operations including custodial care, security, building/ground maintenance and environmental systems.

Like many other divisions in the department, Operations and Maintenance works with the private sector in its many activities. This co-operative effort makes possible cost-effective operations and strengthens the relationship between private enterprise and government.

Getting the Best Value For Energy Dollars

Energy conservation is a feature of normal building maintenance. Seven regional directors identify energy-saving possibilities. In conjunction with the Divisional Services Branch, energy saving projects are undertaken, and long term savings realized in energy costs.

An Ounce of Prevention

The regular maintenance of building systems can help eliminate the need for large capital outlays in the future. Preventive maintenance also reduces "down-time" and can substantially extend the life of a building. Private sector and in-house professionals provide technical assistance to field staff in achieving optimal building performance.

Security Awareness

A government-wide security awareness program and professional expertise assist security staff in their duties. The responsibility of protecting government property is balanced with the need to practise good risk-management.

Art Buzash
Executive Director

1985/86 Highlights

- Continued to expand the division's contractor lists open to firms wishing to register.
- Continued to encourage private sector involvement in the maintenance and renovation of government-operated buildings.
- Employees at all levels were encouraged to participate in training functions aimed at personal and professional development.

Personnel-Human Resources Management Division
A Personal Approach

People are the backbone of this division. As its name suggests, the division serves the dual functions of human resources development and personnel management. These functions demand that diverse and comprehensive services be made available to the division's clients.

New Technology = New Effectiveness

Since July 1984, the division has provided personnel and payroll administration for classified and unclassified employees from six government departments. Included are the Departments of Supply and Services, Energy and Mines, Economic Development and Trade, Tourism and Small Business, Co-operation and Co-operative Development and the Northern Affairs Secretariat. Through a centralization of services, redundancies were eliminated, necessary functions streamlined and efficiencies realized.

This year an automated personnel and payroll system was introduced by the division. The result ... an increased effectiveness in meeting management and employee needs.

In addition to administrative tasks, the new system also impacts a wide array of consultative services provided by the division. Staffing, classification, contract and benefits administration, leave approvals and employee management have all been improved through the system's implementation. New technology has ensured a pro-active, service-oriented approach to numerous personnel functions.

A Wide Range of Services... To Meet a Wide Range of Needs

The potential of an organization is a reflection of its employees' potential. Identifying, adapting and implementing programs that help all levels of employees realize their maximum potential is integral to the division's role in developing human resources.

In keeping with the goal of developing employees' professional and personal skills, the division has introduced the Communicating for Effective Work Management Program. The program promotes and improves communications skills between supervisor and employee. Through discussion, job expectations are agreed upon mutually, thereby increasing job satisfaction and the desire to excel.

Jim Penrod
Executive Director

Responsive Professionals Offering Responsible Programs

The Human Resources Development Branch of the division offers a network of programs aimed at specific needs. The training requirements are identified and professional counseling and development provided. These services aid individuals in reaching more satisfying levels of competence. To client departments, this means a more comprehensive and effective human resources pool upon which they can draw. For the department's clients, it means better service.

1985/86 Highlights

- Streamlined personnel administration for six government departments.
- Implemented the Communicating for Effective Work Management Program in six departments. 275 individuals completed the program during its first year of operation.
- Implemented automated personnel and payroll systems.
- Implemented the Management and Professional Classification Plan and its associated Performance Pay System within the department.

Planning and Development Division
In Partnership with Private Enterprise

Without the private sector, it would be all but impossible for the Planning and Development Division to perform its duties. This partnership between private and public sectors is vital, and results in job opportunities and economic development for our province, and more options for Saskatchewan people. Educational facilities, visitor reception centres, recreational facilities, nursing homes and hospitals...these are only a few of the benefits derived from working with private enterprise to fulfill the public's needs.

Building for Saskatchewan

Last year the division managed the design and construction or renovation of 138 projects totaling in excess of $29.7 million. Project co-ordination teams managing these projects worked in conjunction with architects, engineers, contractors and suppliers to ensure budgets, schedules and client needs were met. Teams follow projects from start through to completion, including warranty periods, to monitor construction progress and expenditures. Ensuring value for public investment dollars is a prime responsibility.

Providing Expertise

The varied needs of the division's clients demands a comprehensive range of professional resources. Expertise in the areas of building design, construction and real estate is supplied for the construction of office, warehouse and program space.

Managing Government Accommodation

In addition to providing facilities for the public's use, the division also manages and supplies government's accommodation requirements. The "best-use" of space is achieved through long range planning...and by comparing government owned or leased space inventories with a projection of future space needs. It is then possible to make effective decisions regarding additions or deletions to the inventory.

Another goal of space planning is to minimize surplus government space by utilizing existing accommodation in the best possible way. The "best-use" concept ensures cost-efficient space use and sensitivity to client needs.

Ken Brehm
Executive Director

1985/86 Highlights

- The completion of three Visitor Reception Centres totaling over $1.2 million.
- Construction start of the Pike Lake Leisure Pool worth $1.3 million, and completion of the $1.39 million pool at Cypress Hills Provincial Park.
- Continued project management of the Northern Institute of Technology located in Prince Albert.
- Nearly $1.4 million worth of upgrading work to health centres in the province.
- Over $2.5 million in construction and upgrading of facilities used in the Young Offenders Program.

Supply Division
Government's Procurement and Distribution Centre

For government to function, goods and services must be supplied to departments. Acquiring those goods and services is the responsibility of the Supply Division. The centralized procurement and distribution activities of this division have three objectives: supplying quality goods and services at least cost, the effective delivery of goods and services and the promotion of economic development in Saskatchewan through government purchasing power.

Promoting and Supporting Saskatchewan's Private Sector

The Supply Division co-ordinates the purchase of goods and services for all government departments, boards, commissions and agencies. Purchasing policies are based on the principles of competition and non-preferrential treatment.

Effectiveness of the division's centralized purchasing function relies on the expertise of its staff. Division purchasing officers have a sound knowledge and understanding of the principles and techniques of commodity standardization and specification. As well, they are available to clients and suppliers for on-site consultations and needs identification. Clients are given advice on ways to achieve maximum value for their supply expenditures.

In 1985/86 the Supply Division purchased $126 million worth of commodities on behalf of government. Those goods and services included everything from common office supplies, print procurement services and office furniture, to the acquisition of all computer systems and software packages. The division recognizes the impact that government purchasing has on the province's business community. Every effort is made to promote Saskatchewan enterprise by purchasing local goods and services.

Furnishing Government Offices

The division's Furniture Branch is responsible for acquiring and distributing furniture to client groups. The branch also supplies executive offices with Saskatchewan art work. These centralized activities ensure quality and cost considerations are followed when making purchasing decisions.

Recovering Costs

The Supply Division continues to reclaim dollars invested in government vehicles and equipment. Items which have become obsolete or surplus to government needs, or have outgrown their economic life, are sold through public tender or auction sales. Over the past three years almost $18 million has been generated through sales and salvage operations.

Province-wide Services

For clients in Central and Northern Saskatchewan, distribution and procurement of supplies can pose problems. To eliminate those problems, the division established the Materials Management Branch based in Prince Albert. This branch co-ordinates materials and operates a warehouse facility. Currently, the branch is playing an important role in supplying start-up equipment and supplies for the Northern Institute of Technology in Prince Albert.

Al Moffat
Executive
Director

Providing Office Supplies

Warehousing and distributing commonly used office supplies to government is a significant activity of the division. The Supply Agency is responsible for these activities and, in addition, maintains a catalogue of inventory and prices available to its clients.

Special Services

Among the many services offered by the division is a records management program. The program provides voluntary records management for all government departments wishing to participate. Benefits of the program are realized through decreased storage costs and an effective central retrieval system.

The Corporate Identity Office is operated out of the Supply Division. As well as ensuring a consistency in visual identity for government, the office was responsible for the development of Saskatchewan's new Coat of Arms.

The division also operates the government's Employee Relocation Unit. This branch acquires the services of professional moving companies to relocate employees as requested by government departments and agencies.

1985/86 Highlights

- Extensive involvement in supplying start-up equipment and supplies for the Northern Institute of Technology.
- Development of Saskatchewan's new Coat of Arms.
- Continued emphasis on the "Buy Saskatchewan" policy in making purchases for government.

Systems Division
Leaders in Information Technology Management

Systems Division plays a leadership role in the management of information technologies. In 1985/86 the division provided co-ordination services to support the productive management and use of information technology to government departments. These services ensure availability of a full range of systems solutions, from both private and public sectors, to meet different client needs.

Acting on behalf of government, the division balances the need for technology planning with the practicalities of systems implementation and the requirements of efficient and effective program delivery. This approach has resulted in better management processes in government, in the creation of new opportunities for Saskatchewan business and better management and use of systems at the program level.

Strategic Planning for the Public Sector

The effective, economical use of information technology in government is best accomplished through co-ordinated government strategies. The Technology Management Branch researches and develops economic development strategies involving the private sector. The Branch is responsible for supporting government acquisition, management policies and standards administered through the government central agencies, and the development of a supplier certification program to implement acquisition strategies.

New Opportunities for Market Development

The Marketing Services Branch assists departments in achieving more productive use of information technology. The Branch has provided new opportunities for development through joint-ventures with the private sector to provide departmental strategic plans, application plans, systems solutions and project management.

The Office Automation and Technology Services Branches participate in joint-ventures with the private sector. This includes the brokerage of office automation systems, training and support services.

Kevan Taylor
Executive Director

Innovations in Technical Services

The Technical Services Branch provides systems analysis, development and maintenance services. A new innovative microcomputer centre and information service now enhance traditional service options available to meet client needs.

1985/86 Highlights

- Developed and pilot-tested departmental strategic systems planning and implemented a strategic systems planning service which was a first for government.
- Implemented a technology research and development program to ensure co-ordinated strategies for technology in government.
- Implemented a microcomputer centre and information services area to improve client use of new technologies and assist managers to make better investment decision.

Table 1
Capital Program Expenditures
(All expenditures are in 000's of dollars)

A. This table lists the Capital Program projects to which **Consolidated Fund Expenditures** (Employment Development Agency and Supply and Services) were devoted in the last three fiscal years. Others denotes projects in which less than $10,000 was spent in each of the three fiscal years listed in this table.

Location — Building, Project	1983/84	1984/85	1985/86
Advanced Education and Manpower			
Buffalo Narrows — Repair Depot, Renovations	$ 238	$ 109	$ —
La Ronge — Mistasnihk Place, Program Furniture, Purchase and Installation	—	21	—
Moose Jaw — S.T.I. 65-Week Program, Renovations	—	125	27
Moose Jaw — S.T.I. Addition, Construction	—	37	—
Moose Jaw — S.T.I. Fire Alarm System and Standby Generator, Upgrading Renovations	—	143	—
Moose Jaw — S.T.I. Roof Repair	—	73	—
Prince Albert — Northern Institute of Technology, Construction	—	—	13,770
Regina — W.I.A.A.S. Albert Street Campus, Renovations	432	—	—
Regina — W.I.A.A.S. Winnipeg Street Campus, Program Furniture Purchase and Installation	—	985	83
Regina — W.I.A.A.S. Parkway Campus, Renovations	70	—	—
Regina — W.I.A.A.S. St. John Street Campus, Roof Repairs	—	—	118
Saskatoon — Kelsey, Energy Conservation Ugrading Renovations	20	—	—
Saskatoon — Kelsey Basement, Renovations	152	112	—
Saskatoon — Harry Bailey Aquatic Centre, Renovations	24	26	49
Saskatoon — Kelsey CAD/CAM Program Renovations	—	205	—
Saskatoon — Kelsey Tower Block, Roof Repair	—	31	—
Others	3	3	1
Subtotal (Advanced Education and Manpower)	$ 939	$ 1,870	$14,048
Health			
Regina — Provincial Laboratory, Renovations	$ —	$ —	$ 37
Saskatoon — Special Care Facility, Property Purchase	—	100	—
Swift Current — Palliser Hospital, Fire Safety Upgrading	—	45	—
Swift Current — Palliser Hospital, Air Conditioning System Purchase and Installation	—	—	179
Wolseley — Lakeside Nursing Home, Pre-design Work	—	71	—
Wolseley — Lakeside Nursing Home, Renovations	38	—	—
Others	—	—	1
Subtotal (Health)	$ 38	$ 216	$ 217
Highways and Transportation			
Beverly — Weigh Scale, Construction	$ 153	$ 5	$ —
Estevan — Equipment Storage Building, Construction	141	—	—
Gravelbourg — Equipment Storage Building, Construction	15	—	—
La Ronge — Airport Hanger Addition, Construction	—	—	617
Lloydminster — Weigh Scale, Construction	—	13	368
Maple Creek — Equipment Storage Building, Construction	231	—	—
Moosomin — Weigh Scale, Construction	—	310	31
Piprell Lake — Generators, Upgrading Renovations	62	21	—
Swift Current — Equipment Repair Depot, Construction	52	—	—
Others	24	—	4
Subtotal (Highways and Transportation)	$ 678	$ 349	$ 1,020

(continued on next page)

Location — Building, Project	1983/84	1984/85	1985/86
Justice			
Battleford — Court House, Renovations	$ 10	$ —	$ —
Danielson — Correction Camp, Construction	—	—	35
Estevan — Courthouse, Renovations	—	—	20
Prince Albert — Correctional Centre, Fire Safety Upgrading Renovations	—	—	37
Prince Albert — Pine Grove Correctional Centre, Renovations	134	—	—
Prince Albert — Pine Grove Correctional Centre, Fire Safety Upgrading Renovations	101	—	—
Prince Albert — Correctional Centre, Renovations	—	—	40
Prince Albert — Correctional Centre, Renovations	—	28	—
Prince Albert — Pine Grove Correctional Centre, Fire Sprinkler Installation	—	129	—
Regina — Correctional Centre, Renovations	—	31	—
Regina — Correctional Centre, Asbestos Removal	—	—	40
Regina — Courthouse, Preliminary Design for Renovations	—	158	—
Regina — Courthouse, Renovations	10	28	644
Regina — Provincial Court Building, Program Furniture Purchase and Installation	—	73	155
Saskatoon — Correctional Centre, Renovations	—	42	—
Saskatoon — Correctional Centre Addition, Construction	—	—	292
Saskatoon — Correctional Centre, Fence Construction	—	—	12
Saskatoon — Correctional Centre, Renovations	—	—	51
Saskatoon — Correctional Centre, Construction	124	—	—
Saskatoon — Courthouse, Renovations	—	—	185
Saskatoon — Court House, Renovations	—	170	—
Swift Current — Courthouse, Roof Repair Renovations	—	—	23
Wadin Bay — Correction Camp, Construction	—	—	82
Yorkton — Courthouse, Program Furniture, Purchase and Installation	—	—	13
Yorkton — Courthouse, Renovations	—	—	361
Yorkton — Courthouse, Renovations	43	794	—
Yorkton — Provincial Court Building, Program Furniture, Purchase and Installation	—	27	—
Others	6	6	22
Subtotal (Justice)	$ 428	$1,486	$2,012
Northern Saskatchewan			
Air Ronge — Fire Fighting Equipment, Purchase	$ 92	$ —	$ —
Dore Lake — Aviation Fuel Storage Facility, Construction	29	—	—
Ile a la Crosse — Fire Fighting Equipment, Purchase	77	—	—
La Ronge — Churchill High School, Renovations	674	—	—
La Ronge — Provincial Office Building, Renovations	58	—	—
Pelican Narrows — Fire Fighting Equipment, Purchase	76	—	—
Prince Albert — Nesbit Fire Suppression Building, Construction	11	—	—
Southend — School, Construction	346	—	—
Stony Rapids — Health Clinic, Renovations	61	—	—
Stony Rapids — Road Maintenance Headquarters, Construction	264	—	—
Various Locations — Power Plant Upgrading, Construction	64	—	—
Various Locations — Miscellaneous Projects	36	—	—
Weyakwin — Fire Hall, Construction	13	—	—
Weyakwin — Fire Fighting Equipment, Purchase	78	—	—
Others	38	—	—
Subtotal (Northern Saskatchewan)	$1,917	$ —	$ —

(continued on next page)

Location — Building, Project	1983/84	1984/85	1985/86
Parks and Renewable Resources			
Cypress Hills Provincial Park — Cafeteria, Construction	$ 28	$ —	$ —
Fort Qu'Appelle, Fish Culture Station, New Ponds Construction	—	—	107
Fort Qu'Appelle — Fish Culture Station, Renovations	766	86	—
Fort Qu'Appelle — Fish Culture Station, Construction	—	63	—
La Ronge — Forest Fire Control Centre, Design	—	—	28
Pike Lake — Pool and Changehouse, Construction	—	—	260
Others	—	—	2
Subtotal (Parks and Renewable Resources)	$ 794	$ 149	$ 397
Social Services			
Melfort — Parkland Hospital, Renovations	$ 30	$ —	$ —
Melfort — Parkland Hospital, Roof Repairs	144	—	—
Melfort — Parkland Hospital, Water Softener Upgrading	50	—	—
Moose Jaw — Valleyview Centre, Renovations	10	400	—
Moose Jaw — Valleyview Centre, Phase II Renovations	2,160	—	—
Moose Jaw — Valleyview Centre, Watermain Replacement	—	—	539
Moose Mountain Provincial Park — Young Offenders Program, Construction	—	—	277
North Battleford — Saskatchewan Hospital, Renovations	17	—	—
North Battleford — Saskatchewan Hospital, Young Offenders Program, Renovations	—	—	60
North Battleford — Saskatchewan Hospital, Young Offenders Program, Renovations	—	—	1,304
North Battleford — Saskatchewan Hospital, Young Offenders Program, Feasibility Study	—	15	—
Prince Albert — North Park Centre, Renovations	105	60	—
Regina — Dales House, Renovations	74	55	—
Regina — Paul Dojack Centre, Young Offenders Program, Feasibility Study	—	46	—
Regina — Paul Dojack Centre, Site Development Construction	—	—	24
Regina — Paul Dojack Centre, Living Units Construction	—	—	199
Regina — Paul Dojack Centre, Trailer Complex Installation	—	—	197
Regina — Paul Dojack Centre, Young Offenders Program, Renovations	—	—	132
Saskatoon — Kilburn Hall, Young Offenders Program, Basement Renovations	—	—	24
Saskatoon — Kilburn Hall, Young Offenders Program, Renovations	—	—	568
Saskatoon — Kilburn Hall, Feasibility Study	—	28	—
Saskatoon — Special Care Facility, Property Purchase	596	—	—
Swift Current — Palliser Regional Care Centre, Access for the Handicap, Renovations	21	—	—
Swift Current — Palliser Regional Care Centre, Renovations	42	—	—
Others	14	—	2
Subtotal (Social Services)	$3,263	$ 604	$3,326

(continued on next page)

Location — Building, Project	1983/84	1984/85	1985/86
Supply and Services			
Beauval — Valleyview School, Construction	$ 62	$ 86	$ 21
Buffalo Narrows — Trailer Units, Renovations	—	66	—
Fort Qu'Appelle — Provincial Office Building, Land Purchase	—	—	95
La Ronge — Upper Atco Complex, Roof Repairs	—	11	—
Meadow Lake — Provincial Office Building, Renovations	111	—	—
Moose Jaw — Kingsway Dam and Five Mile Dam, Construction	734	78	—
North Battleford — Provincial Office Building, Renovations	60	19	—
Regina — Centre of the Arts, Centravac Installation	—	18	—
Regina — Centre of the Arts, Floor Refinishing	—	29	—
Regina — Centre of the Arts, Renovations	78	—	—
Regina — Centre of the Arts, Sound System Upgrading Renovations	—	13	—
Regina — Health Building, Renovations	58	—	—
Regina — Legislative Area Power House, Renovations	25	—	—
Regina — Legislative Building, Renovations	431	90	—
Regina — Legislative Building, Foundation Repair	1,455	—	—
Regina — Legislative Building, TV System Installation	233	—	—
Regina — Legislative Grounds Powerhouse, Chiller Repairs	—	—	31
Regina — Legislative Grounds, Powerhouse Renovations	—	—	95
Regina — 2340 Albert Street, Renovations	2	64	207
Regina — Provincial Veterinary Laboratory, Incinerator Maintenance	—	—	11
Regina — T.C. Douglas Building, Renovations	21	—	—
Regina — T.C. Douglas Building, Renovations	—	20	—
Regina — T.C. Douglas Building, Renovations	—	123	—
Regina — T.C. Douglas Building, Heating System Repairs	—	—	26
Regina — CVA Hangar, Door Replacement	61	—	—
Regina — Revenue Building, Renovations	232	35	—
Saskatoon — R.J.D. Williams School, Fire Safety Renovations	—	100	—
Saskatoon — R.J.D. Williams School, Renovations	56	30	30
Saskatoon — R.J.D. Williams School, Sprinkler System Purchase and Installation	—	—	348
Saskatoon — Sturdy Stone Centre, Renovations	—	41	—
Smoothstone River — Corrections Camp, Generator Upgrading	14	—	—
Smoothstone River — Corrections Camp, Sewage Mound Upgrading	66	—	—
Swift Current — E.I. Wood Building, Roof Repair Renovations	—	—	65
Stanley Mission — Church, Restoration	34	20	13
Stony Rapids — Staff Housing Units, Relocation	—	100	—
Various Locations — Furniture Purchase	1,096	685	1,069
— Preparation of Plans	177	143	40
— Program Furniture	368	—	—
— Miscellaneous Carryover	—	53	41
Weyburn — Airport, Service Lines Construction	—	165	—
Yorkton — Kuziak Building, Renovations	—	34	—
Others	6	33	9
Subtotal (Supply and Services)	$5,380	$2,056	$2,101

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Location — Building, Project	1983/84	1984/85	1985/86
Tourism and Small Business			
Fleming — Visitor Reception Centre, Construction	$ —	$ 80	$ 269
Various Locations — Visitor Reception Centres, Program Furniture Purchase and Installation	—	14	—
Others	—	—	1
Subtotal (Tourism and Small Business)	$ —	$ 94	$ 270
Job Creation Projects			
Glaslyn — Equipment Storage Building, Construction	$ 134	$ —	$ —
Porcupine Plain — Equipment Storage Building, Construction	125	—	—
Regina — Highways Cold Storage Building, Construction	22	—	—
Regina — Centre of the Arts, Sound System Upgrading	97	—	—
Weyburn — Souris Valley Extended Care Hospital, Air Conditioning System Upgrading	15	—	—
Others	2	—	—
Subtotal (Job Creation Projects)	$ 395	$ —	$ —
Capital Purchase Agreements			
Regina — C.I.C. Building, Property Purchase	$ —	$ 2,716	$ 2,844
Subtotal (Capital Purchase Agreement)	$ —	$ 2,716	$ 2,844
Total (Consolidated Fund — Capital Program)	$13,832	$ 9,540	$26,235

B. This table lists the projects to which **Heritage Fund Expenditures** were devoted in the last three fiscal years.

Department, Project	1983/84	1984/85	1985/86
Cypress Hills Provincial Park — Swimming Pool, Construction	$ —	$ 417	$ —
Cypress Hills Provincial Park — Park Development	50	—	
Moose Jaw — S.T.I. Addition, Construction	3,299	—	—
Prince Albert — Northern Institute of Technology, Construction	1,791	—	—
Total (Heritage Fund)	$ 5,140	$ 417	$ —

(continued on next page)

C. This table lists the projects to which **Special Projects Fund Expenditures** were devoted in the last three fiscal years.

Location — Building, Project	1983/84	1984/85	1985/86
Cypress Hills Provincial Park — Swimming Pool, and Changehouse, Construction	$ —	$ 287	$ 535
Langenburg — Visitor Reception Centre, Construction	—	—	226
Maple Creek — Visitor Reception Centre, Construction	—	—	440
Moose Jaw — S.T.I., Roof Repairs and Coils Installation	—	—	402
Pike Lake — Swimming Pool and Changehouse, Construction	—	—	481
Prince Albert — Equipment Repair Depot, Renovations	—	—	202
Prince Albert — Northern Institute of Technology, Construction	—	2,814	—
Regina — W.I.A.A.S. Winnipeg Street North Campus, Program Furniture Purchase and Installation	—	322	—
Saskatoon — Special Care Facility, Property Purchase	—	489	—
Swift Current — Palliser Regional Care Centre, Fire Safety Upgrading Renovations	—	196	278
Total (Special Projects Fund)	$ —	$ 4,108	$ 2,564
Total (All Funds)	$18,972	$14,065	$28,799

Table 2

Descriptions of Major Projects

Throughout fiscal 1985/86 work was performed on many construction and renovation projects. Descriptions of the major projects appear below. Funding was derived from the **Special Projects Fund**, the **Employment Development Agency's Employment Development Fund** and from the **Consolidated Fund**.

1. **Prince Albert**
   Northern Institute of Technology

   Prime Contractor: **PCL-Maxam, A Joint Venture, Saskatoon**
   Lux Construction Ltd., Humboldt
   Prime Consultant: **Moore, Tomporowski, Taylor Architectural Group, Prince Albert**

   N.I.T. is the newest of the four major technical institutes in the province. Occupied in September 1986, the facility has the capacity to accommodate 1200 students and operates twelve hours per day every month of the year. The building has many modern design features that allow flexibility for changing instructional program requirements and yet is a structurally high quality building that shall result in a long life, low maintenance costs and low energy consumption.

2. **North Battleford**
   Saskatchewan Hospital
   Prime Contractor: **Graham Construction & Engineering (1985) Ltd., Saskatoon**
   Prime Consultant: **B.L.M. Architects Ltd., Regina**

   Former surplus space at the Saskatchewan Hospital was converted to secured-custody area for forty young offenders. The project, which includes living gymnasium and workshop areas, began in July 1, 1985 and shall be completed in spring, 1987.

3. **Pike Lake**
   Swimming Pool & Changehouse

   Prime Contractor: **Stuart Olson Industrial Contractors Ltd., Saskatoon**
   Prime Consultant: **IKOY Partnership Architects, Regina**

   The construction of this pool and the changehouse renovations are part of a Provincial Park enhancement program. Since completed in July 1986, park attendance has increased dramatically. This outdoor leisure pool and waterslide have allowed recreational activities that were previously impractical because of poor water conditions in the lake.

4. **Regina**
   Courthouse

   Prime Contractor: **Saskatchewan Supply and Services, Regina**
   Prime Consultant: **Stone Croft Hutchinson Architects Ltd., Regina**

   Since its original construction in 1959, changed design standards and functional relationships had rendered portions of the courthouse ineffecient. This renovation and refurbishment is the first major interior work to be done. The project began in July 1, 1985 and is expected to take approximately two years to complete.

5. **La Ronge**
   Airport Hangar

   Prime Contractor: **Whitestar Construction Ltd., Prince Albert**
   Prime Consultant: **Underwood, McLellan (1977) Ltd., Saskatoon**

   The aircraft maintenance/repair hangar was expanded by 894 square metres to accommodate the CL215 water bombers being purchased for use in the forest fire protection program. The adjacent apron and parking areas were also paved. The project began in September 1985 and took one year to complete.

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6. **Saskatoon**
Kilburn Hall

Prime Contractor: **Boychuk Construction Ltd., Saskatoon**
Prime Consultant: **Akin Olfert Wilson Architects Ltd., Saskatoon**

Kilburn Hall was remodeled to become an open-custody area for 40 residents and a secured-custody area for twenty-six inmates. The project began in June 1985 and shall be completed in the spring of 1987.

7. **Regina**
Paul Dojack Youth Centre

Prime Contractor: **PCL-Maxam, A Joint Venture, Regina**
Prime Consultant: **Building Design 2 Ltd., Regina**
Associated Engineering Services Ltd., Regina

This is one of the major Young Offenders Program projects begun in 1985/86. Formerly a 32-person youth centre, a portable facility now temporarily provides accommodation for approximately eighteen inmates. Work is also being conducted in the following areas:

- The construction of three new living units, each housing twenty-four persons.
- The construction of an outdoor recreation area including an ice-hockey rink and a soccer field. This is part of a site development package that also includes a new perimeter security fence.
- The upgrading of administrative areas.
- The upgrading of the fire and security alarm system.

The project began in July 1985 and shall be completed in the summer of 1987.

8. **Moose Jaw**
Valleyview Centre

Prime Contractor: **Miazga Construction, Saskatoon**
Prime Consultant: **Associated Engineering Services Ltd., Regina**

A new watermain system was installed. After thirty-five years service, the original lines and hydrants had deteriorated.

9. **Cypress Hills Provincial Park**
Swimming Pool and Changehouse

Prime Contractor: **Lahr Construction Limited, Saskatoon**
Prime Consultant: **Arnott MacPhail Associates Ltd., Regina**

This project was carried-over from 1984/85. The swimming pool and its attandant changehouse were built on the same site as the former facility. The changehouse now contains a whirlpool and sauna and is open throughout the year to accommodate both summer and winter visitors. Construction began in August 1984 and was completed in July 1985.

10. **Maple Creek**
Fleming
Langenburg
Visitor Reception Centres

Prime Contractors: **Kingsmere Construction Ltd., Saskatoon (Maple Creek Project)**
Logan Stevens Construction (1981) Ltd., Yorkton (Fleming Project)
Sveinbjornson Building Contractors Ltd., Churchbridge (Langenburg Project)
Prime Consultant: **Wiens Johnstone Architects Ltd., Regina**

The construction of these three visitor reception centres (at the province's expense) represents part of the fulfilment of a federal-provincial agreement. A fourth visitor reception centre will be constructed at North Portal at the expense of the federal government.

The facilities at Fleming, Langenburg and Maple Creek are each located adjacent to major highways and are of similar design. They replace older, smaller and, at Maple Creek, rented facilities. The Fleming facility was completed in August of 1985. The other facilities were completed in May of 1986.

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11. **Moose Jaw**
Saskatchewan Technical Institute

Prime Contractor: **Crestview Roofing Ltd., Moose Jaw**
Prime Consultant: **Mitchell Phillips Associated Architect, Regina**

This was Stage II of a three-stage maintenance project. The existing roof and skylights were old and leaking. The skylights were removed and insulation was added to the entire roof over the gymnasium and adjacent shop areas. This will result in lower maintenance and building-related energy costs. Stage II was completed in March 1986.

12. **Lloydminster**
Weigh Scale

Prime Contractor: **Kohiruss Construction, Lloydminster**
Prime Consultant: **Alfa Engineering Ltd., Regina**

The old single-unit weigh scale facility was replaced by a new facility that can accommodate large, modern transport vehicles. The double-unit scales are now able to better handle both east and westbound traffic on the divided Yellowhead Highway. The project was completed in March 1986.

13. **Yorkton**
Courthouse

Prime Contractor: **Logan Stevens Construction Ltd., Yorkton**
Prime Consultant: **BLM Architects Ltd., Regina**

The Yorkton Courthouse has been designated a heritage building. Within that context, it was upgraded to meet the National Building Code and restored to the integrity of its original architecture. When completed in September 1985, the renovation resulted in the provision of an additional courtroom used for civil cases.

14. **Saskatoon**
Correctional Centre

Prime Contractor: **Smith Bros. and Wilson, Saskatoon**
Prime Consultant: **Akin Olfert Wilson Architects Ltd., Saskatoon**
Selmec Engineering Ltd., Prince Albert

This project involved building a woodwork shop for use by residents under the Young Offenders Program. When renovations to Kilburn Hall are complete, this shop shall be used as an instructional centre for Correctional Centre inmates. The project began in August 1985 and took three months to complete.

15. **Saskatoon**
R.J.D. Williams School for the Deaf

Prime Contractor: **Normax Construction, Saskatoon**
Prime Consultant: **Akin Olfert Wilson Architects Ltd., Saskatoon**

This extensive fire safety upgrading project involved installing a fire alarm system and standby generator. This ten month project began in October 1985.

16. **Swift Current**
Palliser Regional Care Centre

Prime Contractor: **W.G.J. Construction Co. Ltd., Swift Current**
Prime Consultant: **John W. Rittinger & Assoc., Swift Current**

Begun in Febuary 1985, this fire safety improvement project was completed in December of 1985. A sprinkler system, fire alarm system and fire doors and frames were installed throughout most of the building. This was the first fire safety upgrade since the building was constructed in 1964. The facility now meets or exceeds the regulations of the revised, stricter National Fire Code.

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17. **Moose Mountain Provincial Park**
Work Camp

Prime Contractor: **New Careers Corporation, Regina**
Prime Consultant: **William Kelly Architect (1983) Limited, Regina**

This fourteen-bed facility was built between August 1985 and March 1986. It is one of four open-custody facilities for young offenders, the others being in Creighton, North Battleford and Saskatoon.

18. **Regina**
2340 Albert Street

Prime Contractor: **Saskatchewan Supply and Services, Regina**
Master's Mechanical Ltd., Regina
Prime Consultant: **Stone Croft Hutchinson Architects Ltd., Regina**

The Museum of Natural History at Albert Street and College Avenue was short of space. Because of its proximity and size, the original SaskTel Headquarters Building (at 2340 Albert Street) was selected as museum expansion space. While acknowledging the building's heritage designation, most of the basement and upper two floors were renovated. Fume hoods and cabinets were added, office and storage space was created, and the heating and ventilating systems were significantly upgraded. The project began in February 1985 and was completed in August 1986.

19. **Prince Albert**
South Equipment Repair Depot

Prime Contractor: **S.C. Construction Management Ltd., Saskatoon**
Prime Consultant: **Fred K. Markowsky Architect Ltd., Prince Albert**

This building was used as an equipment repair depot by the Department of Highways. With that function consolidated at a larger facility, the south depot was then converted to a heavy equipment instructional repair shop and is an off-campus adjunct to the Northern Institute of Technology. The renovation project involved creating two classrooms, a resource centre, a student examination centre, a diesel laboratory and instructors' offices. The project began in November 1985 and took one year to complete.

20. **Saskatoon**
Courthouse

Prime Contractor: **R & D Hill Construction Ltd., Saskatoon**
Prime Consultant: **Akin Olfert Wilson Architects Ltd., Saskatoon**

This is an on-going upgrading project that began in June of 1985. It involved upgrading two courtrooms, installing new benches, carpet and other refurbishments.

21. **Swift Current**
Palliser Regional Care Centre

Prime Contractor: **J.J. Construction Ltd., Elrose**
Prime Consultant: **Fennell, Cochrane Associates Ltd., Regina**

This project extended the air conditioning system into the patient rooms. The project began in January 1986 and was completed in October 1986.

22. **Regina**
Provincial Court Building

Prime Contractor: **Saskatchewan Supply and Services, Regina**

The Provincial Court Building is a leased facility, but the furnishings are owned by the province. This project represented the purchase and installation of the furniture in April 1985.

Table 3
Tenders Called and Contracts Awarded
April 1, 1985 to March 31, 1986

Tender Opened	Project		Amount($)
April 12/85	**#1833 Fleming - Visitor Reception Centre, Construction**		
	Bidders		
	Logan Stevens Construction (1981) Ltd., Yorkton	(awarded)	236,800.00
	Selkirk Construction (1983) Ltd., Regina		244,760.00
	Tricor Construction Ltd., Regina		251,400.00
	Brentwood Homes Ltd., Regina		253,000.00
	Hirsch Construction Ltd., Estevan		256,433.00
	Giroux Concrete Ltd., Weyburn		264,380.00
	Perrybuilt Construction Ltd., Regina		279,860.00
June 21/85	**#1605/1714 Prince Albert - Provincial Correctional Centre, Fire Safety Renovations**		
	Bidders		
	Berge Construction Ltd., Prince Albert	(awarded)	29,826.00
	R & D Hill Construction Ltd., Saskatoon		33,970.00
	Whitestar Construction Ltd., Prince Albert		34,900.00
June 21/85	**#1703 North Battleford - Saskatchewan Hospital, Gym/Shop Addition Construction**		
	Bidders		
	Cana Management Ltd., Saskatoon	(awarded)	802,900.00
	Miners Construction Co. Ltd., Saskatoon		808,600.00
	K & L Construction Ltd., North Battleford		813,000.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		824,549.00
	Anaheim Construction Ltd., Saskatoon		824,792.00
	Whitestar Construction Ltd., Prince Albert		829,000.00
	Selkirk Construction (1983) Ltd., Saskatoon		849,000.00
June 21/85	**#1707 Saskatoon - Provincial Correctional Centre, Addition Construction**		
	Bidders		
	Haid Construction, Saskatoon	(awarded)	249,048.00
	Victory Construction Ltd., Saskatoon		249,900.00
	Greene Construction Co. (1981) Ltd., Saskatoon		255,200.00
	Graham Construction & Engineering (1985) Ltd. Saskatoon		259,900.00
	Con-Pro Industries (Sask) Ltd., Saskatoon		262,817.00
	Miners Construction Co. Ltd., Saskatoon		266,200.00
	R & D Hill Construction Ltd., Saskatoon		269,870.00
	Penn-Co. Construction, Calgary (Division of A.K. Penner & Sons Ltd.)		275,000.00
	Bomac Construction (1978) Ltd., Saskatoon		276,266.00
June 21/85	**#1481 Maple Creek - Visitor Reception Centre, Construction**		
	Bidders		
	Kingsmere Construction Ltd., Saskatoon	(awarded)	229,900.00
	WGJ Construction Co. Ltd., Swift Current		233,211.00
	Frontier Construction Limited, Swift Current		251,885.00

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Tender Opened	Project		Amount($)
June 21/85	**#1482 Langenburg - Visitor Reception Centre, Construction**		
	Bidders		
	Sveinbjornson Building Contractors Ltd., Churchbridge	(awarded)	179,382.00
	Jacob's Construction & Masonry Ltd., Langenburg		190,990.00
	Weber Construction Ltd., Yorkton		193,000.00
	Logan Stevens Construction (1981) Ltd., Yorkton		196,200.00
	Kingsmere Construction Ltd., Saskatoon		215,200.00
June 21/85	**#1818 Saskatoon - Courthouse, Renovations**		
	Bidders		
	R & D Hill Construction Ltd., Saskatoon	(awarded)	69,678.00
	Carmont Interiors Ltd., Saskatoon		69,847.00
	Murray & Sons Construction Enterprises Ltd., Saskatoon		72,000.00
	Victory Construction Ltd., Saskatoon		73,441.00
	PCL-Maxam, A Joint Venture, Saskatoon		74,481.00
July 5/85	**#1835 Lloydminster - Weigh Scale Facility, Construction**		
	Bidders		
	Kohlruss Bros. Construction (1985) Ltd., Saskatoon	(awarded)	338,438.00
	Herb Wild Construction Ltd., Lloydminster		344,124.00
	Craftex Construction (1983) Ltd., Lloydminster		346,627.00
	F.W. Sawatzky Ltd., Saskatoon		371,010.00
August 30/85	**#1706 Saskatoon - Kilburn Hall, Renovations and Addition Construction**		
	Bidders		
	Boychuk Construction Ltd., Saskatoon	(awarded)	1,661,221.00
	Greene Construction Co. (1981) Ltd., Saskatoon		1,715,300.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		1,722,235.00
	Smith Bros. & Wilson Limited, Saskatoon		1,730,000.00
	Haid Construction, Saskatoon		1,735,735.00
	Cana Management Ltd., Saskatoon		1,746,900.00
August 30/85	**#1828 La Ronge - Airport Hangar, Renovations and Addition Construction**		
	Bidders		
	Whitestar Construction Ltd., Prince Albert	(awarded)	958,323.00
	Smith Bros. & Wilson Limited, Saskatoon		959,000.00
	River North Construction Ltd., Prince Albert		963,000.00
	Hearn Stratton Construction Ltd., and Northern Canada Contractors Ltd., Edmonton		981,618.00
	Berge Construction Ltd., Prince Albert		989,000.00
	La Ronge Lumber & Electric Ltd., La Ronge		1,009,820.00
	Stuart Olson Industrial Contractors Ltd., Saskatoon		1,018,400.00
	Bomac Construction (1978) Ltd., Saskatoon		1,051,782.00
	Noonan Engineering Ltd., La Ronge		1,196,730.00
	Central Canadian Structures Ltd., Fort Whyte, Manitoba		1,500,000.00

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Tender Opened	Project		Amount($)
August 30/85	#1543 **Moose Jaw - Saskatchewan Technical Institute, Roof Repairs**		
	Bidders		
	Crestview Roofing Ltd., Moose Jaw	(awarded)	354,195.00
	Wm. Clark Roofing (Sask) Ltd., Regina		361,302.00
	Selkirk Construction (1983) Ltd., Regina		447,600.00
August 30/85	#1827 **Regina - W.I.A.A.S. St. John Street Campus, Roof Repairs**		
	Bidders		
	Flynn & Associates Ltd., Regina	(awarded)	110,571.00
	D. Howes Construction Ltd., Regina		110,687.00
	Wm. Clark Roofing (Sask) Ltd., Regina		111,157.00
	Selkirk Construction (1983) Ltd., Regina		123,120.00
	Tricor Construction Ltd., Regina		129,700.00
September 13/85	#1814/1814 **Saskatoon - R.J.D. Williams School for the Deaf, Phases II and III Fire Safety Upgrading and Sprinkler System Installation**		
	Bidders		
	Normax Construction, Saskatoon	(awarded)	557,755.00
	Haid Construction, Saskatoon		619,620.00
September 13/85	#1840 **Moose Jaw - Valleyview Centre, Water Main Replacement**		
	Bidders		
	Miazga Construction Ltd., Saskatoon	(awarded)	522,306.50
	NIS Contractors Ltd., Regina		653,150.00
	Wappel Construction Co. Ltd., Regina		687,323.75
September 20/85	#1701 **Saskatoon - Provincial Correctional Centre, Shop/Dormitory Renovations**		
	Bidders		
	Lydale Construction (1983) Co. Ltd., Saskatoon	(awarded)	52,400.00
	Smith Bros. & Wilson Limited, Saskatoon		59,900.00
	Haid Construction, Saskatoon		62,865.00
	Murray & Son Construction Enterprises Ltd., Saskatoon		62,998.00
	Berge Construction Ltd., Prince Albert		66,000.00
	S.C. Construction Management Ltd., Saskatoon		68,317.00
November 22/85	#1387 **Prince Albert - Northern Institute of Technology, Heavy Equipment Training Facility, Renovations**		
	Bidders		
	S.C. Construction Management Ltd., Saskatoon	(awarded)	208,967.00
	Graham Construction and Engineering (1985) Ltd., Saskatoon		214,401.00
	Whitestar Construction Ltd., Prince Albert		218,968.00
	Nagy Holdings Ltd., Prince Albert		222,676.00
	Marathon Construction (Sask) Ltd., Saskatoon		233,488.00
	Berge Construction Ltd., Prince Albert		254,600.00
	River North Construction Ltd., Prince Albert		400,000.00

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Tender Opened	Project		Amount($)
December 19/85	**#1703 North Battleford - Saskatchewan Hospital, Young Offenders Facility, Renovations and Addition Construction**		
	Bidders		
	Graham Construction and Engineering (1985) Ltd., Saskatoon	(awarded)	2,990,193.00
	K & L Construction Ltd., North Battleford		3,007,533.00
	Cana Management Ltd., Saskatoon		3,052,800.00
	PCL-Maxam, A Joint Venture, Regina		3,054,353.00
	Klein Construction Ltd., Edmonton		3,500,000.00
January 17/86	**#1843 Swift Current - Palliser Regional Care Centre, Air Conditioning System Installation**		
	Bidders		
	J.J. Construction Ltd., Elrose	(awarded)	557,456.00
	Saskatoon Mechanical Ltd., Saskatoon		557,998.00
	WGJ Construction Co. Ltd., Swift Current		561,820.00
	M.E. Cook Mechanical Ltd., Saskatoon		609,600.00
January 17/86	**#1845 Wadin Bay - Work Camp, Construction**		
	Bidders		
	River North Construction "86" Ltd., Prince Albert	(awarded)	268,000.00
	Monarch Construction (82) Ltd., Humboldt		268,900.00
	Ursel Construction Ltd., Saskatoon		280,418.00
	Whitestar Construction Ltd., Prince Albert		290,860.00
	Marathon Construction (Sask.) Ltd., Saskatoon		293,267.00
	Nagy Holdings Ltd., Prince Albert		294,895.00
	Tison Construction Corporation, La Ronge		304,960.00
	Bomac Construction (1978) Ltd., Saskatoon		328,939.00
	Berge Construction Ltd., Prince Albert		343,200.00
January 24/86	**#1718 Regina - Paul Dojack Youth Centre, Living Units Construction**		
	Bidders		
	PCL-Maxam, A Joint Venture, Regina	(awarded)	2,774,104.00
	Omsac Developments Ltd., Regina		2,796,375.00
	Newklas Construction Canada Ltd., Calgary		2,799,000.00
	Dura Structures Ltd., Regina		2,838,739.00
	Tricor Construction Ltd., Regina		2,858,000.00
	Graham Construction & Engineering (1985) Ltd., Saskatoon		2,879,785.00
January 24/86	**#1842 Estevan - Court House, Renovations**		
	Bidders		
	Hirsch Construction Ltd., Estevan	(awarded)	274,809.00
	Lorman Construction Ltd., Estevan		338,900.00
	Selkirk Construction (1983) Ltd., Regina		396,540.00

Table 4
Building Space Inventory
Usable Area [1] [2] (00's square metres at March 31, 1986)

Facility Type and Category	Building Inventory			
	1985	1986		
	Total	Total	Owned	Leased
Office Buildings				
Saskatchewan Supply and Services responsibility	2310	2346	1351	995
Leased to Others	199	214	181	33
Vacant	86	104	59	45
Subtotal (Office Buildings)	2595	2664	1591	1073
Hospitals				
Saskatchewan Supply and Services responsibility	773	750	722	28
Leased to others	289	304	304	0
Vacant	150	150	150	0
Subtotal (Hospitals)	1212	1204	1176	28
Educational Institutes				
Saskatchewan Supply and Services responsibility	1148	1150	924	226
Leased to Others	26	32	32	0
Vacant	3	3	3	0
Subtotal (Education Institutes)	1177	1185	959	226
Parkade Parking	482	482	209	273
Subtotal (Parkade Parking)	482	482	209	273
Equipment Repair and Storage Buildings				
Saskatchewan Supply and Services responsibility	666	671	658	13
Leased to others	7	7	7	0
Vacant	12	2	2	0
Subtotal (Equipment Repair and Storage)	685	680	667	13
Other Facility Types[3]				
Saskatchewan Supply and Services responsibility	1671	1641	1278	363
Leased to others	226	310	310	0
Vacant	86	61	61	0
Subtotal (Other Facility Types)	1983	2012	1649	363
Total (All Facility Types)	8134	8227	6251	1976

[1] Includes inventory for part-time space.

[2] Area for client use only. Area for public corridors, mechanical and electrical rooms, stairwell, lobbies, elevators and exterior walls is excluded.

[3] Includes: banked property, child care facilities, correction/detention centres, court houses, employee housing, general storage buildings, laboratories, miscellaneous facilities, museums, residential facilities, surplus property, visitor reception centres and weigh scales.

Table 5

Leased Space Costs

Annual Cost Per Square Metre[1]

Facility Type	1984	1985	1986
Office Buildings	$ 139.80	$ 160.85	$ 171.76
General Storage Buildings	46.80	43.05	51.58
Court Houses	169.30	165.80	210.13
Correction and Detention Centres	96.38	94.63	84.25
Educational Institutes	109.50	105.34	95.04
Visitor Reception Centres	78.65	81.57	134.32
Equipment Repair Buildings	74.28	66.77	—
Equipment Storage Buildings	—	110.83	60.19
Hospitals	43.78	138.07	137.25
Laboratory Buildings	78.63	52.34	57.33
Parking[2]	375.68	376.96	389.90
Compound Storage Facilities[3]	1.00	3.86	1.11
Residential Facilities	—	44.00	70.43

[1] A weighted average as of March 31st. Figures generally include costs for utilities and janitorial services. Common exceptions to this are correction/detention centres, equipment repair buildings and equipment storage buildings.

[2] Parking costs are often included in the space cost. In these cases parking costs were estimated and separated from the space cost. Costs are in dollars per stall.

[3] 1986 figure includes leased site service areas.

Table 6

Vacant Building Space

(Usable Area in square metres, vacancy duration in months)

The following table lists buildings that contained vacant area during the fiscal year and, for the purpose of year-to-year comparison, the area vacant at the particular date of March 31, 1986.

Location, Building Name and Facility Type	Vacancy During 1985/86		Area Vacant at March 31 1986
	Duration	Area	
1. Owned Buildings			
(a) Available for Occupancy			
Arcola, Court House (SP)	12	494	494
Beauval, Office (OB)	12	85	85
Gravelbourg, Court House (CH)	12	20	20
Ile a la Crosse, P.O.B. (OB)	12	68	68
Kerrobert, Court House (CH)	12	38	38
Kindersley, P.O.B. (OB)	12	30	30
North Battleford, P.O.B. (OB)	3	35	0
Regina, Revenue Building (OB)	6	100	100
Regina, T.C. Douglas Building (OB)	10	65	65
Saskatoon, S.R.C. Main Building (OB)	3	245	245
Saskatoon, Sturdy-Stone Centre Unit #4 (LC)	8	70	70
Saskatoon, Sturdy-Stone Centre Unit #5 (LC)	12	138	138
Saskatoon, Sturdy-Stone Centre Unit #13 (LC)	10	146	146
Saskatoon, Sturdy-Stone Centre Unit #22 (LC)	7	785	785
Tisdale, P.O.B. (OB)	12	10	10
Uranium City, P.O.B. (OB)	12	1,334	1,334
Uranium City, Two Warehouses (GS)	12	104	104
Watson, Agriculture Building (OB)	12	18	18
Wynyard, Court House (CH)	12	66	66
(b) Unfit for Occupancy			
North Battleford, Apartment Block Saskatchewan Hospital (HO)	12	1,700	1,700
Regina, Harding House (OB)	12	400	400
Saskatoon, Sanitorium (HO)	12	1,459	1,459
Weyburn, Souris Valley Regional Care Centre (HO)	12	11,808	11,808
(c) Awaiting Disposal			
Creighton, Broderick Office (OB)	12	212	212
Langenburg, Trailer (TF)	2	19	19
Lloydminster, Weigh Scale (WS)	2	70	70
Moose Jaw, Old Wool Mill Building (SP)	12	4,374	4,374
Moose Mountain Park, Trailer Complex (RF)	6	232	232
Regina, Anson House (RF)	12	290	290
Regina, 1150 Rose street (OB)	7	2,330	2,330
Ruby Lake, Radio Building (SP)	5	60	60
(d) Awaiting Renovation			
Regina Revenue Building (OB)	2	200	200
Saskatoon, E.A. Davies Building (EI)	12	250	250
Yorkton, Equipment Repair Depot (ER)	12	200	200

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Location, Building Name and Facility Type	Vacancy During 1985/86		Area Vacant at March 31 1986
	Duration	Area	
(e) Under Renovation			
Regina, Revenue Building (OB)	3	500	0
Yorkton, Court House (CH)	5	960	0
Subtotal Owned Building Vacant Space at March 31, 1986			27,420
2. Leased Buildings			
(a) Available for Occupancy			
Kamsack, Crowstand Centre (OB)	9	115	115
Prince Albert, McIntosh Mall (OB)	2	43	43
Regina, City Hall (OB)	3	700	700
Regina, SEDCO Building (OB)	7	1,680	1,680
Regina, Palliser Square (OB)	12	200	200
Regina, Saskatchewan Place (OB)	3	70	70
Regina, Saskatchewan School Trustees Association Building (OB)	12	100	100
Regina, South Broad Plaza (OB)	2	100	100
Regina, S.U.M.A. Building (OB)	6	170	170
Regina, T.D. Bank Building (OB)	4	353	353
Yorkton, Broadcast Place (OB)	7	150	150
(b) Awaiting Renovation			
Regina, T.D. Bank Building (OB)	2	800	800
Subtotal Leased Building Vacant Space at March 31, 1986			4,481
Total Owned and Leased Building Vacant Space at March 31, 1986			31,901

Facility Types:

(CH) Court House
(EI) Educational Institute
(ER) Equipment Repair
(GS) General Storage
(HO) Hospital
(LC) Leased Commercial Facillity
(OB) Office Building
(RF) Residential Facility
(SP) Surplus Property
(TF) Tourist Facility
(WS) Weigh Scale Facility

Table 7
Space Inventory by Agency

The figures shown are the total areas allocated throughout the Province in hundreds of square metres at March 31, 1986. The inventory was not completed in some remote areas and therefore was estimated.

	Total Allocated Usable Building Area
A. Department of Supply and Services Direct Responsibility	
(1) Departments	
Advanced Education and Manpower	1057.5
Agriculture	158.1
Consumer and Commercial Affairs	21.8
Co-operation and Co-operative Development	16.8
Culture and Recreation	72.4
Economic Development and Trade	21.9
Education	150.5
Energy and Mines	113.4
Environment	22.8
Executive Council	62.5
Finance	25.9
Health	699.7
Highways and Transportation	853.5
Justice	381.9
Labour	70.4
Legislation	70.3
Parks and Renewable Resources	275.6
Provincial Secretary	2.3
Revenue and Financial Services	155.9
Rural Development	57.9
Science and Technology	5.3
Social Services	1032.6
Supply and Services	372.0
Tourism and Small Business	21.9
Urban Affairs	41.9
Subtotal	5,764.8
(2) Boards, Commissions and Corporations	
Agricultural Credit Corporation of Saskatchewan	12.8
Agricultural Implements Board	2.0
Community Colleges (Various)	53.0
Crimes Compensation Board	0.5
Employment Development Agency	8.1
Health Region #1 Board	2.4
Highway Traffic Board	38.6
Indian and Native Affairs Secretariat	5.0
Law Reform Commission	1.2
Local Government Board	2.2
New Careers Corporation	7.8
Northern Affairs Secretariat	25.0
Office of the Ombudsman	3.6

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	Total Allocated Usable Building Area
Public and Private Rights Board	0.6
Public Service Commission	25.5
Public Utilities Review Commission	3.2
Rent Appeal Commission	0.2
Saskatchewan Alcohol and Drug Abuse Commission	25.4
Saskatchewan Archives Board	19.3
Saskatchewan Assessment Authority	13.6
Saskatchewan Farm Ownership Board	1.1
Saskatchewan Grain Car Corporation	0.5
Saskatchewan Housing Corporation	10.7
Saskatchewan Human Rights Commission	4.1
Saskatchewan Lands Allocation Appeal Board	0.4
Saskatchewan Legal Aid Commission	26.4
Saskatchewan Library	26.5
Saskatchewan Medical Care Insurance Commission	23.9
Saskatchewan Police Commission	0.8
Saskatchewan Research Council	89.5
Saskatchewan Water Corporation	29.4
SaskExpo 86 Corporation	1.9
Senior Citizens Provincial Council	1.1
Surface Rights Arbitration Board	1.2
Teachers' Superannuation Commission	2.5
Women's Secretariat	1.4
Subtotal	471.4
(3) General and Physical Plant	
Parkade	
Part-Time and Visiting Office	466.2
Plant Operations	127.6
Central Services	96.1
Vacant Building Area	148.9
Current Allocation Area	319.0
Subtotal	33.3
	1,191.1
B. Leased to Others	
(1) Provincial Government Agencies, Boards, Commissions and Corporations	
Community Colleges (Various)	
Liquor Board of Saskatchewan	54.6
North-Sask. Electric Ltd.	20.2
Provincial Auditor	1.9
Saskatchewan Computer Utility Corporation	10.2
Saskatchewan Crop Insurance Corporation	43.8
Saskatchewan Development Fund Corporation	22.1
Saskatchewan Mining Development Corporation	5.0
Saskatchewan Oil and Gas Corporation	30.5
Saskatchewan Power Corporation	1.7
Saskatchewan Telecommunications	35.8
Saskatchewan Transportation Company	6.9
Workers' Compensation Board	1.8
Subtotal	9.3
	243.8

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	Total Allocated Usable Building Area
(2) Federal Government Agencies, Boards, Commissions and Corporations	
Employment and Immigration Canada	0.8
Environment Canada	0.5
Farm Credit Corporation (Canada)	1.3
Health and Welfare Canada	0.7
Public Works Canada	2.3
Subtotal	5.6
(3) Non-Profit Agencies or Organizations totally or partially funded by Municipal, Provincial or Federal Governments	
Association of Metis and Non-Status Indians	2.0
Cannington Home Care District #2 Corp.	1.0
Cities (Various)	28.8
Hospital Boards (Various)	256.9
Idylwyld Child care Co-operative	3.7
Kerrobert School Unit	1.8
Lakeshore Tennis Club	1.4
Saskatchewan Anti-Tuberculosis League	10.6
Saskatchewan Cancer Foundation	1.2
Saskatchewan Centre of the Arts	84.6
Southeast Regional Library Board	6.4
Town of Shaunavon	2.1
University of Regina	55.6
Western Development Museum	39.8
Weyburn Lions Club	1.3
Youth Unlimited	5.8
Subtotal	503.0
(4) Retail and Other Private Sector Tenants	47.3
Total (Supply and Services Responsibility and Leased to Others)	8,227.0

Table 8

Realty Contracts in effect at March 31, 1986

This table lists the number and type of realty contracts (ie. those involving buildings and/or land) administered by Supply and Services.

Type of Contract	Number of Contracts		
	Expenditure	Revenue	Total
Private Leases	181	48	229
Joint-Use Leases	29	49	78
Joint-Venture Leases	14	0	14
Month-to-Month Leases	31	12[1]	43
Part-Time Leases	186	0	186
Property Sales	0	10	10
Utility Agreements	3	16	19
Total	444	135	579

[1] Includes seven Private Leases and five Joint-Use Leases

Explanation:

Private Leases are leases for full-time accommodation between the department and the private sector.

Joint-Use Leases are leases for full-time accommodation where the landlord is another provincial government agency.

Joint-Venture Leases are leases for full-time accommodation made between the province (as tenant) and a municipality (as landlord). Rental payments are prepaid to provide available capital for the construction of new facilities.

Month-to-Month Leases are those agreements made between the department that at any time are subject to expiration upon either party giving one month's notice.

Part-Time Leases are those contracts in effect for the intermittent tenancy by the department's client agencies (usually for periods of one to seven days per month and usually for accommodation in rural communities).

Property Sales are contracts for single sales or multiple sales (under a single contract) that have been transacted during the fiscal year.

Utility Agreements are agreements that allow for the payment of utilities or utility services (heating fuel, electrical power and sewer and water services).

Table 9
Value of Purchases ($000's)

	1983/84	1984/85	1985/86
Firm Orders	$ 49,270	$ 50,055	$ 48,264
Standing Orders	49,020	55,229	56,212
Delegated Authority	11,347	13,178	12,137
Emergency Purchases	922	693	620
Printing	6,687	7,496	8,912
Total	**$ 117,246**	**$ 126,651**	**$ 126,145**

Table 10
Sales and Salvage Revenue

	1983/84	1984/85	1985/86
Government Vehicles	$2,376,786	$2,557,000	$2,725,000
Heavy Equipment	1,423,008	6,216,000	1,195,000
Miscellaneous	307,981	680,000	242,000
Total	**$4,107,775**	**$9,453,000**	**$4,162,000**

Table 11
Supply Agency

	1984/84	1984/85	1985/86
Inventory	$1,120,000	$ 672,653	$ 683,678
Items Stocked	400	586	640
Requisitions Processed	8,650	8,962	10,116
Sales including W/P	$2,496,000	$2,974,000	$3,892,000

Table 12
Materials Management

	1983/84	1984/85	1985/86
Inventory	—	$ 666,216	$ 789,161
Items Stocked	—	3,250	3,200
Sales From Inventory	—	2,308,000	3,040,000
Sales Non-Inventory	—	1,628,000	1,738,000

Table 13
Offset and Xerographic Printing (000's)

	1983/84	1984/85	1985/86
Impressions	30,863	28,180	29,686

Table 14
Photo Reproduction and Dry Printing

	1983/84	1984/85	1985/86
Diazo (square feet)	535,000	577,730	546,400
Microfilm Processing (rolls)	2,966	3,312	5,781
Photo Reproduction (square feet)	46,900	46,800	44,100
Xerox (linear feet)	43,900	45,355	27,221

Table 15
Full-Maintenance and Non-Maintenance Vehicle Statistics

	1983/84	1984/85	1985/86
Full-Maintenance			
Average Number of Vehicles in Use	3,006	2,913	2,935
Fuel Consumption in Litres	11,427,584	10,908,656	11,072,737
Kilometres Driven	70,903,235	67,349,076	70,509,520
Litres per 100 Kilometres	16.12	16.20	15.70
Non-Maintenance			
Average Number of Vehicles in Use	1,763	1,832	2,090

Table 16
Revenue ($000's)

	1983/84	1984/85	1985/86
Federal Government contribution	$ 300[1]	$ 168[2]	$ 42[3]
Federal Government sales tax rebate	225	82	283
Miscellaneous	2,832	5,559	1,798
Property, buildings and other rentals:			
Private Agencies	1,981	967	599
Public Agencies	2,076	2,397	3,282
Sale of property	110	75	24,593[4]
Recovery of grounds maintenance, steam and electricity from South Saskatchewan Hospital Centre	177	210	193
Total	**$7,701**	**$9,458**	**$30,790**

[1] Includes: cost-sharing for construction of fire halls and equipment under terms of Northlands Agreement; cost-sharing for the Fish Culture Station under terms of Qu'Appelle Agreement; and the Federal contribution towards preservation of Holy Trinity Church at Stanley Mission.

[2] Includes: cost-sharing for fire halls and equipment; Metric Conversion Centre; Federal contribution towards preservation of Holy Trinity Church at Stanley Mission; conversion rebate for oil to propane; C.A.P. cost-sharing on Valley View maintenance.

[3] Includes: cost-sharing under Northlands Agreement; C.A.P. cost-sharing on Valley View maintenance; and metric conversion.

[4] Includes: $23,881 for sale of capital works in progress to Saskatchewan Property Management Corporation.

Table 17
Ordinary Expenditures ($000's)

	1983/84	1984/85	1985/86
Administration and Financial Services	$ 3,384	$ 3,868	$ 4,125[4]
Personnel Administration	537	432	1,295[4]
Capital Planning	2,339[1]	—	—
Capital Development	3,720[1]	—	—
Planning and Development	—	4,652	4,504
Grant to Wascana Centre Authority	777[2]	—	—
Payment to Wascana Centre Authority	2,019	2,120[2]	—
Property Management	974	875	855
Purchasing Agency	1,386	1,868	2,197
Queen's Printer	335	312	356
Mail and Telecommunication	6,305	7,760	9,561
Photographic Services	303	339	301
Northern Operations	1,327	706	699
Central Survey and Mapping Agency	1,558	1,718	1,567
Operation Recycle	1,110[2]	—	—
Regina East District	7,745[3]	—	—
Regina West District	9,018[3]	—	—
Regina Legislative District	5,362[3]	—	—
Weyburn District	2,826[3]	—	—
Moose Jaw District	2,796[3]	—	—
Saskatoon District	6,882[3]	—	—
Prince Albert District	5,626[3]	—	—
North Battleford District	1,593[3]	—	—
Swift Current District	1,309[3]	—	—
Northern Administrative District West	1,843[3]	—	—
Northern Administrative District East	2,952[3]	—	—
Maintenance of Buildings	—	1,296	1,382
Operation of Buildings	—	25,106	26,743
Renovation of Accommodation	—	2,493	2,000
Leased Accommodation	—	24,624	32,053
Total	**$74,026**	**$78,169**	**$87,638**

[1] Combined in 1984/85 and 1985/86 in the Planning and Development Program.

[2] Transferred to Other Departments in subsequent years.

[3] Combined in 1984/85 and 1985/86 in the Maintenance of Buildings, Operation of Buildings, Renovation of Accommodations and Leased Accommodation Programs.

[4] Reflects the centralization of administrative functions from Tourism and Small Business and Economic Development and Trade.

Table 18
Employee Training Courses Completed

Department or Agency	Number of Participants
Supply and Services	
Administration and Financial Services	110
Building Security	10
Commercial Services	150
Personnel/Human Resources	70
Planning and Development	165
Operations and Maintenance	320
Supply	145
Systems	110
Subtotal	**1,080**
Others	
Co-operation and Co-operative Development	55
Economic Development and Trade	50
Energy and Mines	100
Northern Affairs Secretariat	5
Tourism and Small Business	110
Subtotal	**320**
Total Participants who have completed training courses	**1,400**